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**Company presentation November 2019** 

## Introduction

Position and market

**Business overview** 

Operations

Client development

Strategy & way forward

Financials



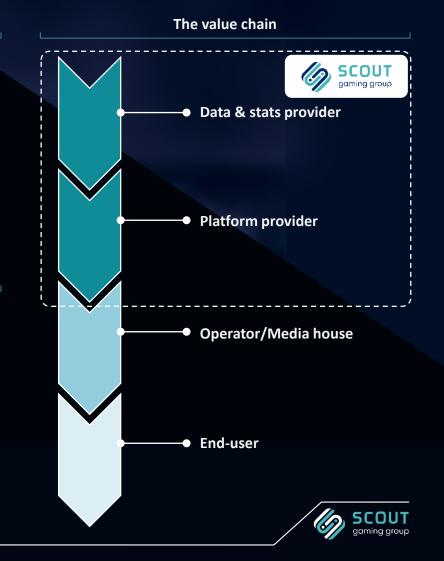
# Scout Gaming – A leading Fantasy Sports provider

## A global B2B provider of Fantasy Sport solutions

### Superior full-service provider of Fantasy Sports

- Founded in 2013, Scout is a leading Fantasy Sports ("FS") & Daily Fantasy Sports ("DFS") B2B supplier globally
- Focus on high value clients and network liquidity
- Utilizes a modern technology platform
- Offers multiple game formats centered on DFS solutions
- Focused on continuously improving the offering and develop new innovative products
- Listed on Nasdaq First North Stockholm
- Gaming licenses in Malta and the UK





# Business at a glance

growth is dependent on its clients' success

## Highly scalable business model and large client base to lever on

**Business model** 

Scout Gaming mainly operates on a revenue share model, thus Scout's

The foundation of the strategy is based on scalability and the majority of

# the cost base is fixed Continuous investment into new product innovations and proprietary technology to maintain market superiority Tech platform User interfaces Operators and StatCenter media houses Liquidity Network



# Key events since inception

## Journey towards becoming the market leading B2B provider of Fantasy Sports solutions



### Scout's journey from inception



# Highly experienced team

Skilled team with over 50 years of industry experience

### Management team



Andreas Ternström CEO

- Previously CEO at Bonnier Gaming and Business Development director at TV4
- Co-founder Offerta & RedMessage
- Shares: 402,340<sup>1)</sup>
- Warrants: 40.0001)



**Billy Degerfeldt** CFO

- Background from the financial sector
- Wide experience from working with small and mid cap
- companies Shares: 63,798<sup>1)</sup>
- Warrants: -



**Andreas Sundal CPO/Founder** 

- Extensive experience from gambling and IT, online and apps
- Engineer, Bergen
- Shares: 803.464<sup>1)</sup> • Warrants: 20,0001)



**Alexandru Gris** СТО

- Previous experience include positions at EveryMatrix and Ubisoft
- Shares: -
- Warrants: -



Joakim Renman CCO

- Extensive experience from B2B business dev. in gambling sector
- Previously at NYX, NetEnt, Wiraya, and B2C gambling
- Shares: 8.417<sup>1)</sup>
- Warrants: -



**Rolf Blom** Chairman

- Previously Chairman for Cherry Group, Betsson and Net Ent
- Background with focus on B2B and international expansion
- Shares: 451,462<sup>1)</sup>
- Warrants: -



Jörgen Ragnarsson **Board member** 

- Board member in Scout AS, Greentrax LTD and GreenTracts AB
- Co-founder of NYX Interactive which was acquired by SGC
- Shares: 44,897<sup>1)</sup>
- Warrants: -

















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### Other key people

# Well-renowned ownership base

Stock information and largest shareholders

### Comments

- Atle Sundal Holding AS is the largest shareholder in Scout, controlling 10.9% of the shares in the Company. Atle Sundal is the largest shareholder in Atle Sundal Holding and is active as a board member in Scout. In addition, Andreas Sundal, the Company's CPO, holds another 6% of the shares and votes via Andreas Sundal Holding AS
- Swedbank Robur Fonder is a Swedish institutional investor anchor investor in the IPO and participated in directed share issues during Q3 2018 and Q2 2019
- 3 Rolf Lundström owns 8.9% of Scout via Novobis AB and is known for e.g. being a significant shareholder in the investment company Svolder as well as in NetEnt and Betsson
- 4 Knutsson Holdings AB, represented by the board member Anders Enochsson, has been in the shareholder list since before the IPO and is currently owning 8.2% of the Company. Knutsson Holding AB also holds significant ownership stakes in Betsson and NetEnt
- Björn Fjellby is one of the co-founders of Scout and is today active as the Company's POO (Product Operating Officer) but is not part of the management team.
- 6 Matt Davey, through Tekkorp LLC, is well-known gambling veteran and global entrepreneur within the sector. Recently served as CEO on Nasdaq listed Scientific Games Digital.
  - Other current owners include e.g. 1) Lars Wingefors (3.0% of the shares) which is the majority shareholder in THQ Nordic, 2) NAXS AB (2.8% of the shares) which is a listed company primarily investing in PE funds backed by QVT Financial LP, 3)
  - +30% owned by founders, management and board
  - Institutional investors currently owns +15%<sup>2)</sup>

### Top 10 shareholders<sup>1)</sup>

	0 4 Owner	# shares	Capital	Votes	Country	Verified
	1 Atle Sundal Holding AS	1,578,705	10.9%	10.9%	Norway	2019-09-30
	2 Nordnet Pensionsförsäkring	1,348,126	9.3%	9.3%	Sweden	2019-09-30
(2)	3 Swedbank Robur Fonder	1,295,440	8.9%	8.9%	Sweden	2019-09-30
3	4 Novobis AB	1,244,082	8.6%	8.6%	Sweden	2019-09-30
4	5 Knutsson AB	1,189,327	8.2%	8.2%	Sweden	2019-09-30
_	6 Avanza Pension AB	980,858	6.8%	6.8%	Sweden	2019-09-30
	7 Andreas Sundal Holding AS	803,464	5.5%	5.5%	Norway	2019-09-30
5	8 Björn Fjellby Holding AS	729,731	5.0%	5.0%	Norway	2019-09-30
6	9 Tekkorp LLC	494,128	3.4%	3.4%	USA	2019-09-30
1	.0 Rolf Blom	458,962	3.2%	3.2%	Sweden	2019-08-31
	Total top 10	10,094,322	69.5%	69.5%		
7	Other current owners	4,439,133	30.5%	30.5%		
	Total	14,533,455	100.0%	100.0%		



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## Position and market

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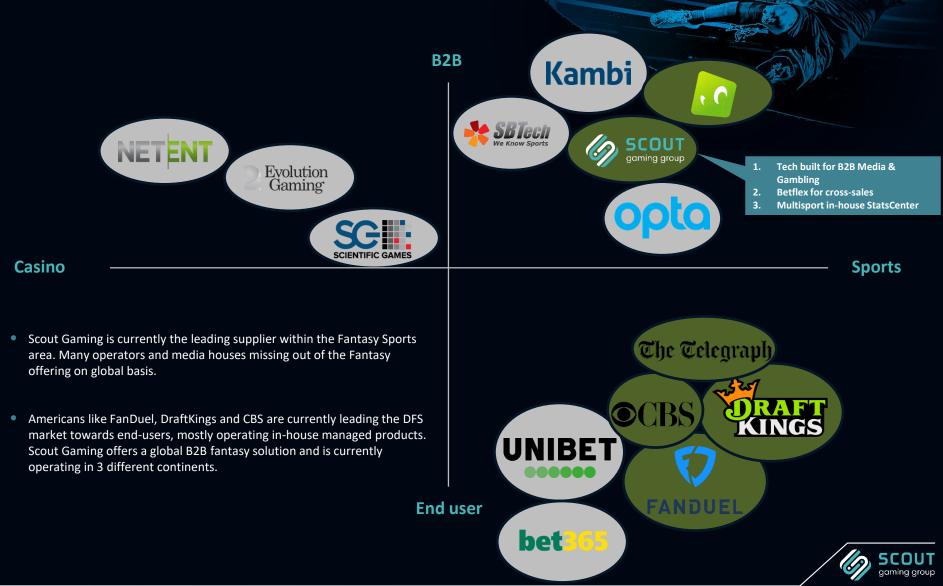
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# Scout's position and value chain

Scout is well positioned to become a leading B2B provider, Offering Fantasy vs Currently not offering fantasy

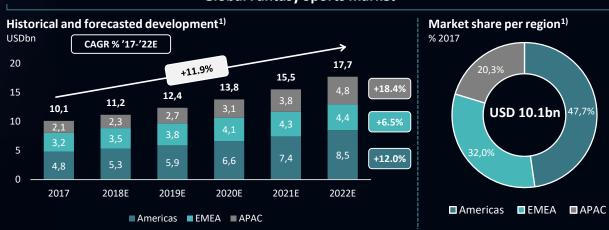


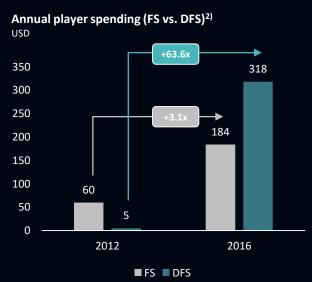
# Structural growth in the Fantasy Sports market

## +10% CAGR market expected from 2017 to 2022E

### **Comments**

- The global Fantasy Sports market amounted to USD 10.1bn in 2017 and is expected to grow at a CAGR of 11.9% from 2017 to 2022E
- Americas is the largest region, accounting for close to 50% of the market in 2017, and is expected to experience strong growth in the coming years, with a CAGR of 12.0% from 2017 to 2022E
- EMEA is the second largest region, accounting for slightly above 30% of the overall market, with an expected CAGR of 6.5% from 2017 to 2022E
- APAC is the smallest but the fastest growing region, with an expected CAGR of 18.4% from 2017 to 2022E
- The market is recognised as rather juvenile, having past the early innovation phase and entered the growth phase, with strong expected growth in the coming years
- In terms of spending, DFS players have a higher willingness to pay compared to other Fantasy Sports players where DFS players spend about USD 318 per year compared to USD 184 for FS players. Further, DFS players have increased its willingness to pay significantly during recent years, increasing its annual spending by close to 64 times from 2012 to 2016







# **Global Fantasy Sports market**

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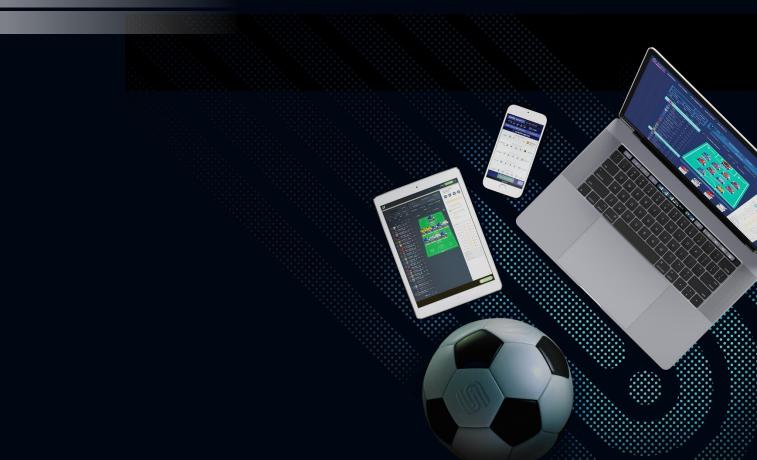
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# Proprietary tech platform



## Flexible, modern and easy to integrate for both wallet and frontend

### Core pillars of Scout's Fantasy gaming platform:

### Easy and quick to integrate and configure

• Only a minimal setup of API callbacks is required to set up a client. Branding is something either Scout or the client can do

### Adaptability and flexibility

 Both multitenant (default) or single-tenant (on request) deployments are possible, allowing us to serve customers with different scales and performance needs, and to bring the solution closer to the end-user location (Europe, Asia, Americas) if needed, for decreased latency

### Performance, extensibility, availability

 Scout Gaming put great effort into creating a technical solution designed to self balance and self heal, allowing for continuous operation, both in normal cases of software upgrades, and in the less fortunate cases of hardware and software failures

### Compliance

Technical compliance is very swift with the chosen new technology

### **Mobile first**

 Technology and games are developed with a mobile first approach

### Given the structure of our system, we are able to:



Integrate in a matter of weeks Integrate a client end-to-end in a matter of weeks as opposed to months

## Build new games in a matter of weeks ild new games (e.g. matchup) in weeks a

Build new games (e.g. matchup) in weeks as opposed to months





### Add new sports in a matter of weeks Add new sports and new games based on these new sports in weeks as opposed to months

### Mix, match and build new game types

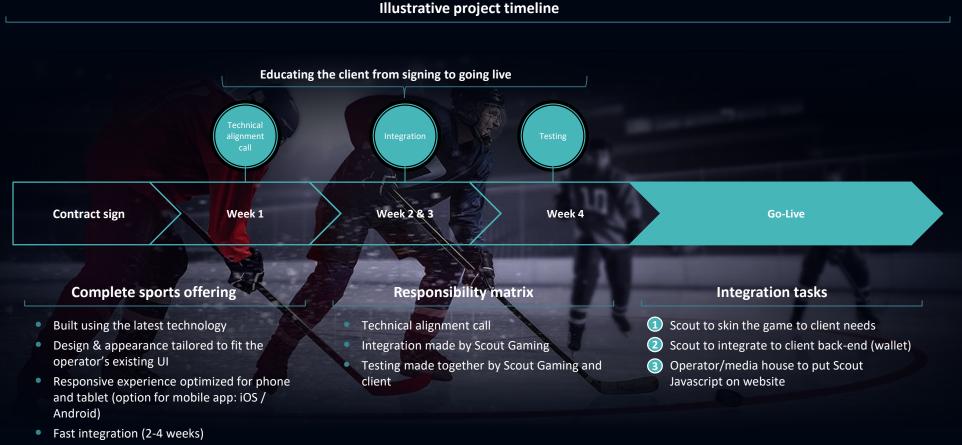
Unleash creativity of our game designers to build new games by mixing and matching various concepts (xFP, Fantasy Rules, Fixed Odds, Live Event Streams)



# Record-breaking fast time to market



Swift process from initial client contact to going live



 Pooled network games & sophisticated addons



# A fully supportive in-house StatCenter...



Based on the latest technology and architecture



Scout has set up a team that delivers all the pricing and live updates needed. The team is based in Ukraine and consists of sports-analysts and statistic operators



In-house system handling:

- Setup of new sports/leagues/events
- Pricing and live updates
- Player statuses (injuries, suspensions, expected back etc.)



Scout's in-house StatCenter provides all data and pricing of players, odds setting and squad maintenance. On request, local sports and leagues can also be supported. Own rules-sets can easily be configured

In-house StatCenter advantages:



Ability to supply any sport, league or event\*

- Ability to supply any sport, league of event
- Secure quality for pricing and live update for e.g. odds on players
- Scout owning the data give the operator advantage to use stats in marketing without any extra cost



# ...enables a broad sports offering



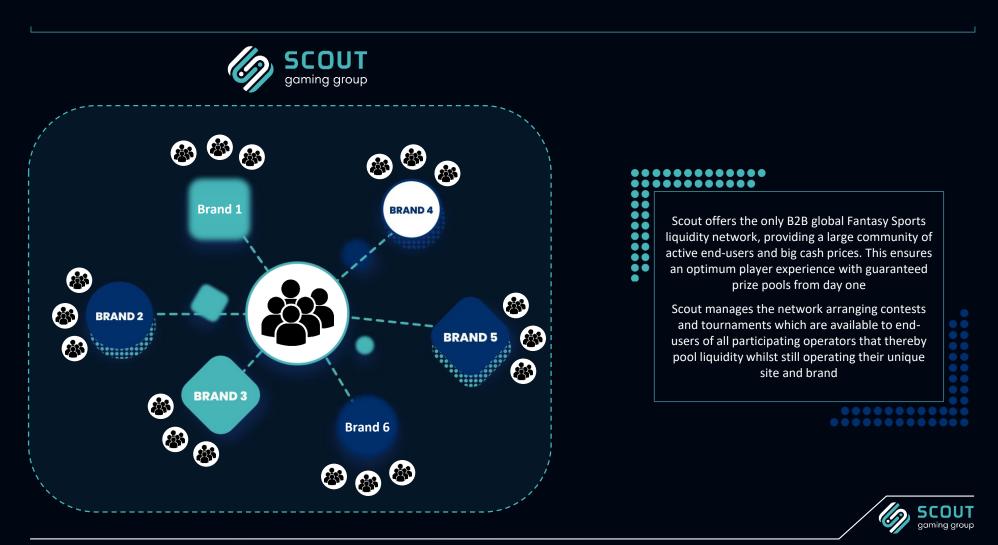
Covering multiple sports across the globe



# Unique B2B global liquidity network

Latest technology

Global network liquidity that provide value for both small and large operators



# Seasonal and Daily Fantasy Sports



The Seasonal Fantasy Sports offering leads traffic to the betting sites, on where DFS is offered



# DFS: Betflex – cross-selling tool



Multiple revenue streams, cross-selling, loyalty and a long-time on-screen player relationship

### **Overview of cross-selling concept**

#### Acquisition & loyalty tool

DFS players shows significantly higher loyalty than other games. Coupled with lower acquisition costs this gives the operator a superior acquisition and loyalty tool. Moreover a typical Fantasy Sports player primarily interests in sports and plays in order to prove his skills to other users

#### **Cross-selling tool**

When the player has entered into a tournament and is satisfied with the team, the operator has a complete analysis of the users expectations for the coming games. For this Scout has developed the cross selling tool Betflex, a prefilled bet slip with super relevant odds based on the players analysis. The bet slip pops up just after the players have submitted their team. By using the cross selling tool, the player is no longer betting against his friends but instead against the sportsbook operator connected to the service

#### Second screen & site exposure

After capturing the players pre-event attention, players will chat and follow their fantasy team live on the operators' <u>"Liveupdate"</u> site. This gives the operator further opportunity to capitalize on Betflex and push relevant live odds during the games



1

2

3

# Additional newly launched products



Scout will continue to build new innovative products built on their underlying player points





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# Global reach with several clients and partners signed

Scout Gaming is a global provider of B2B DFS solutions





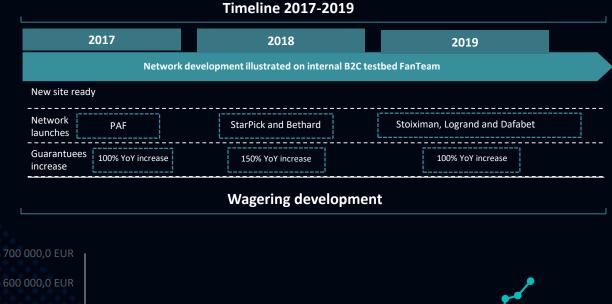
# Case study – Fanteam

## Project overview from start to finish

### Comments

- Fanteam is Scout Gaming Group's testbed for product development and has therefore been allocated minimal marketing resources
- Despite really low marketing costs in relation to GGR, avg 3-4% per month since inception of 2017, Fanteam has grown significantly. With ARPU stable around 25 EUR/month and record low churn, it clearly demonstrate the potential in term of player value
- The increase in numbers of players also demonstrates the increasing popularity.
  Fanteam is currently operating without any team dedicated to new player acc, CRM, affiliate team etc. Growth of number of players is therefore remarkable







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# **Operator Trading Index**

All time high in Q3, even though a slow July affected the quarter



**Scout Gaming Operator index** 

- Scout's client activity has increased significantly during the third quarter, which is illustrated by the Scout Gaming operator Index that reached a new all-time high of 900. The index level corresponds to a growth of 94% compared to the same quarter last year, which included activity peaks from the Soccer World Cup.
- Network effect is clearly demonstrated at an early stage, e.g. the flagship tournament "Main Event PL" has grown from 2k EUR to 50K EUR from autumn 2016 to autumn 2019.



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# Financial development

## Investments starting to pay off in Q3

- During the third quarter, after an initial learning period regarding Scout's offering, major clients have started to market our products. We have contracted and launched new clients, increased our prize pools and launched new betting related games such as our internal sportsbook, covering fantasy markets. This has resulted in alltime high revenues and improved profitability measures across the border.
- The focus on signing new clients has resulted in a cost level that has induced a trend of increasing losses. This trend has ended during the third quarter. We now expect successively improved earnings going forward. Volatility between quarters may continue to occur as a result of larger customer launches and events but should decrease as the revenue base grows.
- Scout Gaming launched its first external B2B customer in the third quarter of 2017, with revenues totaling SEKm 1.6. Since then, revenues have increased fivefold as we have launched new customers, larger prize pools and new games. The focus on signing new clients has resulted in a cost level that has induced a trend of increasing losses. This trend has ended during the third quarter. We now expect successively improved earnings going forward. Volatility between quarters may continue to occur as a result of larger customer launches and events but should decrease as the revenue base grows

### Quartely development



Trailing LTM 30 20 10 0 2018 2018 2018 2017 2018 2019 2019 2019 -10 **Q**4 **Q**1 **Q**2 **Q**3 04 01 02 03 -20 -30 -40 -50 -60 Revenue EBITDA

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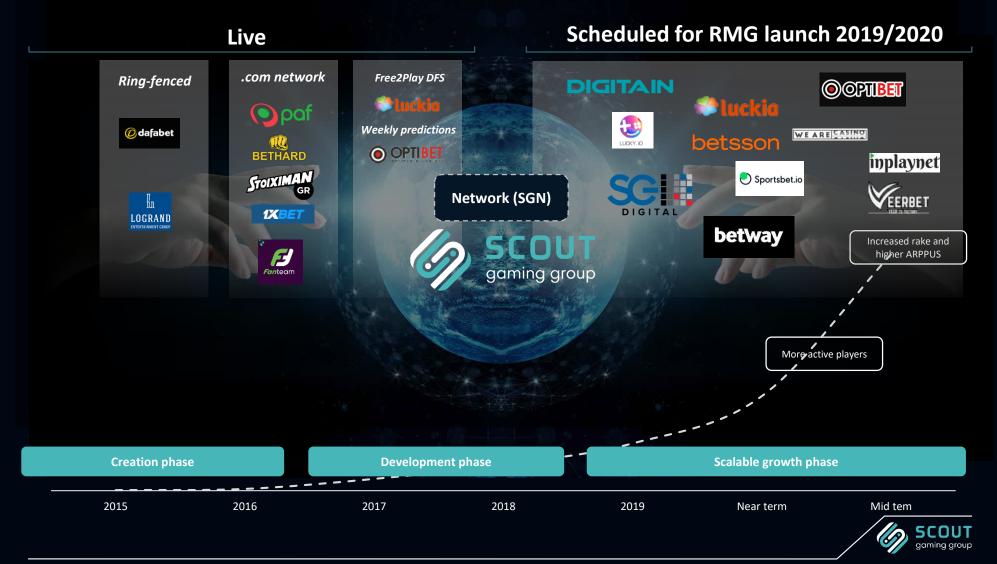
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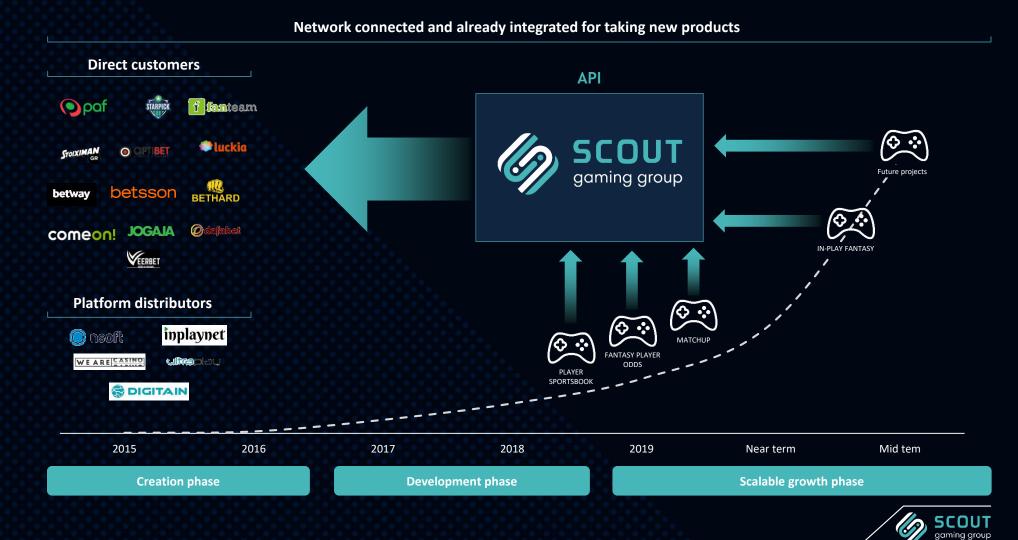
# Scout Gaming Network (RMG)

Pooled network liquidity with higher prize pools gives higher activity and increased rake



# Untapped potential to upsell through product innovation

An already integrated distribution network for new products (except for DFS)



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# The growth of the Fantasy Sports market

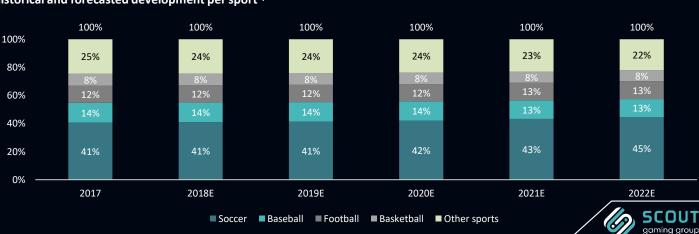
The Americas region is expected to maintain its dominating position in the FS market

### Comments

- The Americas dominates the FS market with an overall market share of 48%, followed by EMEA and APAC
- From 2017 to 2022E APAC is expected to grow significantly and increase its overall market share from 20% in 2017 to 27% in 2022E
- In terms of sports, soccer is the most popular category with a market share of 41% in 2017, followed by baseball (14%), football (12%), basketball (8%) and other sports (25%)

#### Historical and forecasted development per region<sup>1)</sup> Market share per region<sup>1)</sup> % % 100% 100% 100% 100% 100% 100% 100% 21% 20% 22% 23% 25% 27% 80% USD 10.1bn (2017)32% 31% 29% 27% 60% 40% 48% 48% 48% 48% 48% 48% 20% 0% Americas EMEA APAC 2017 2018E 2019E 2020E 2021E 2022E

Americas EMEA APAC



USD 17.7bn

(2022E)

Americas EMEA APAC

### Historical and forecasted development per sport<sup>1)</sup>

%

### Global Fantasy Sports market<sup>1)</sup>

# The growth of the Fantasy Sports market

The market is driven by dedicated players with high willingness to pay

### Comments

- In terms of structure, the Fantasy Sports market is rather concentrated to a few significant players, such as Scout, Fanduel and DraftKings. Going forward, the landscape is expected to get more fragmented following continuous innovations and establishment of new players
- Compared to sports betting, Fantasy Sports players apply more skill, collect more stats and data and carry out various analysis to make more thoughtful decisions
- DFS is a fast growing branch within FS that is expected to grow at 55% CAGR the coming years, coupled with high spending players



Fragmented

### Global Fantasy Sports market<sup>1)</sup>



### DFS major stats<sup>2)</sup>



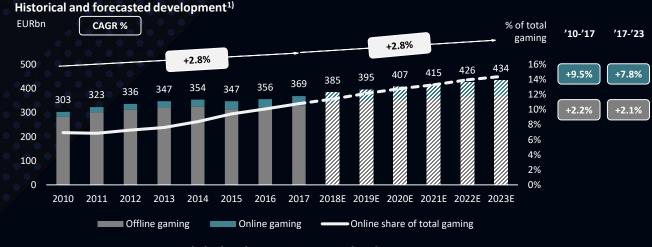


# The online gambling market is growing

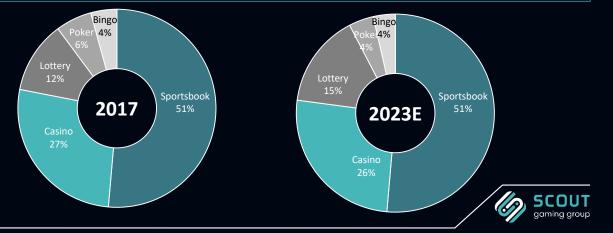
Strong underlying market growth expected in the coming years

### Comments

- The global gambling market has grown from EUR 303 billion in 2010 to EUR 369 billion in 2017
  - Over the same period, the online share of global gambling has increased from 6.9% to 10.8%
  - From 2017 to 2023E the overall market is expected to grow by a CAGR of 2.8%, reaching EUR 434 billion in 2023E. The online share of the market is expected increase further, reaching 14.4% of total sales in 2023E
  - Scout's overall parent market the global online gambling market – has expanded from EUR 21.1 billion in 2010 to EUR 39.8 billion in 2017
    - By 2023E, the market is estimated to be worth EUR 62.5 billion
    - Between 2017 to 2023E the online segment is expected to grow at a CAGR of 7.8%
- The split between various online gaming categories is relatively stable year on year
- Sportsbook is the largest category, accounting for 51% of sales in 2017, followed by Casino (27%), Lottery (12%), Poker (6%) and Bingo (4%)



# Global gambling market



### Global online gaming market by category

Source: H2 Gambling Capita

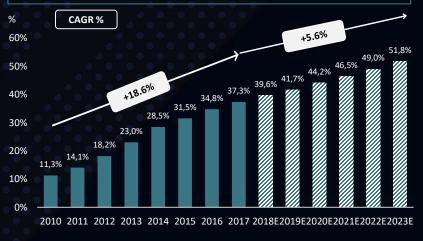
32 Note: Sportsbook is defined as betting and in the underlying data and Lottery comprise of skill/other gaming/lotteries resales and state lotteries

# Drivers for the online gaming market

Increased connectivity, online penetration, demographic change and M&A to drive further growth



2010 2011 2012 2013 2014 2015 2016 2017 2018E2019E2020E2021E2022E2023E



### Mobile share of online gaming is increasing

### Key market drivers

### Connectivity

- Access to gaming platforms through mobile enables gaming from anywhere, at any time
- Mobile share of total gaming still relatively low, implying substantial untapped growth opportunities
- Technological advances have enabled creation of game products with higher entertainment value and improved accessibility through better internet speed and faster technology

### **Online confidence**

- Improved confidence in online shopping and use of services such as banking and booking
- Internet and smartphone penetration increasing or stabilising at very high levels across Europe

### Demography

 For young clients, the natural choice is to use online gaming over offline alternatives

### Consolidation

 Consolidation underway, with larger and cost synergy focused M&A deals in e.g. the UK and Nordics

